





Health and Safety Regulations

Who Needs Them? Prof Roger Willey

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ACS Risk Group

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A world leading authority on Asbestos and Physical Risk Management since 1978







An Observation

Governments obsessed with austerity and de-regulation.

- One Result:
 - New legislation delayed
 - New Guidance delayed
 - Severe cut backs to the HSE
 - HSE site surveillance visits severely curtailed







Should we think again?

If so:

- are there lessons to be learnt from the past?
- are there lessons to be learned from the present?







Lewis Street, Pentre, Rhondda

- 72 dwellings, cheap, back to back
- 72 families
- About 72 ladies (newly weds to G.Grans)
- No retired men

- Almost all men worked in the mins
- Average male life expectancy 55 yrs









In Glasgow, you built ships

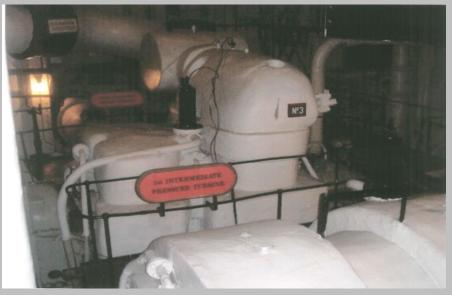
- The biggest ships in the world.
- The fastest ships in the world.
- More ships than anywhere else in the world.
- But they were steam ships.
- Colossal heat loss from boilers curtailed travel.
- Lag the boilers with asbestos.
- Highest asbestos usage in the world.

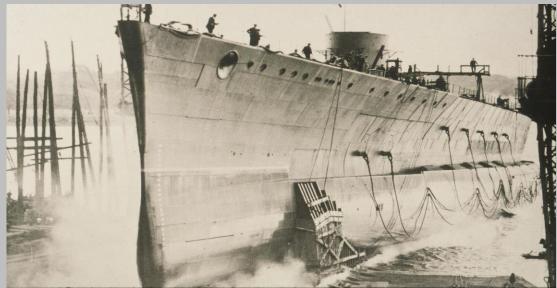














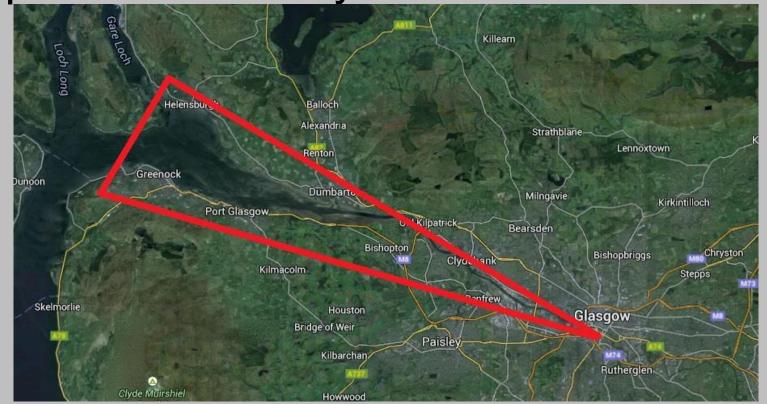






The result: The Black Triangle

Highest asbestos related deaths by post code of anywhere in the world.









Wait and See Attitude

• The working conditions and the related accidents and deaths were the product of the attitudes of the time.

Put people into work environments and wait and see what happens to them

If sufficient numbers don't survive, investigate and fix it.







WAIT AND SEE ATTITUDE

174 reported occupational deaths p.a. in the UK

Estimated to be work related:

- One million skin diseases,
- One million bladder diseases,
- 170,000 respiratory diseases,
- 45 000 deaths from respiratory disease p.a.
 (up to 15 000 p.a. from occupational exposure),
- 60,000 asbestos deaths (over 4000 p.a.),
- Up to 8% of all cancers (up to 12,000 p.a.),
- Could be up to 30,000 deaths per annum from occupational ill health.
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FINANCIAL IMPLICATIONS

Estimated financial cost of deaths from industrial diseases:

2% - 10% of the National Wage Bill

£24,000,000,000 per annum.

Large FINANCIAL problem,

Large MORAL problem.







Health & Safety – what have we done?

Health & Safety at Work Act 1974 (introduced after the Robens Report of 1972)

- Established a new statutory framework.
- Established the Health & Safety Commission (HSC).
- Established the Health & Safety Executive (HSE).







Pretty good – but still a problem

• All legislation is still retro-active.

- We put people in work situations and wait and see what happens.
- We wait for sufficient numbers of people to be injured, diseased, maimed or killed before we introduce new legislation.







New Philosophy

 By late 1980's some Health & Safety Legislation had became Risk Assessment based – lead, asbestos, noise, chemicals.

i.e. changed from *retro*-active to *pro*-active.

Reflected in the Management of Health & Safety at Work Regulations 1992 - requiring a risk assessment for all tasks, and the management of safety i.e. employer must have a system to manage the health & safety of all employees.







H&S Management Regulations

What do we require:

Risk assessments for all tasks

A Management System







A pretty good system?

- Now less than 180 deaths per annum at work in the UK.
- 75% decrease since 1971.
- UK has one of the world's best Health & Safety records.

USA 1.9 x UK death rate

Sweden 2.1 x UK death rate

France 3.6 x UK death rate

Germany 4.2 x UK death rate

Ireland 6.1 x UK death rate

Not just pretty good – the best!!!







What has happened in recent times? (A personal view)

- L.A. budgets slashed.
- Social landlord budgets slashed.
- Shortage of qualified, experienced people.
- Cut backs on training for those in jobs.
- Cut back on quality of work.
- Cheapest tender gets the job. (YES, it does.)







The Inquests

Major Criticisms:

- Fire Brigade Control: lack of knowledge & training leading to confusion (assumed stay put policy and rescue by fire fighters).
- On Scene Fire Fighters: Lack of knowledge of layout of building. Poor communication with F B C







The Inquests

Major Criticisms

- Local Government: lack of clarity in fire safety guidance.
- Landlord: Lack of control over building works and ensuring compliance with fire safety. Lack of a Fire Risk Assessement







The Landlord

- No fire risk assessment.
- Initial fire spread via distorted Al window frames. Gaps allowed curtains to catch fire, winds blew smoke back into flat, spreading fire under floorboards.
- Removal of asbestos panels significantly impacted on the buildings fire resistance.
- Refurb. work over many years resulted in numerous breaches of compartmentalisation.
- Inadequate fire stopping







What happened next?

- Nothing
- Lessons learnt NONE



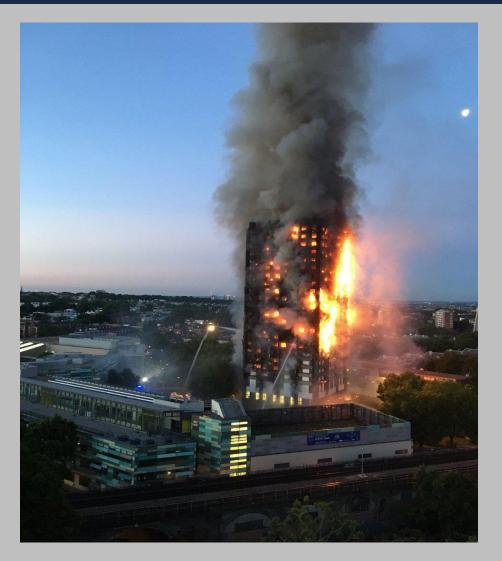




The Recent Incident

The Grenfell Fire 2017

- 72 people killed
- Cost to date £1.17billion



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The Public Enquiry 4th Sept. 2024

Main finding:

ALL 72 DEATHS WERE AVOIDABLE







Comments from the Report

- Systematic dishonesty by Arconic, Celotex and Kingspan whose combustible products were wrapped around Grenfell Tower.
- Years of missed opportunities to prevent the disaster by local and central government despite numerous warnings.
- Move to cut red tape by David Cameron's coalition government dominated government thinking at the Department for communities and local Government responsible for building issues, at the expense of safety.
- The Times view (5th Sept 2024): Report blames "unscrupulous" building firms for blaze.







It does not have to be this way.







A Recent Positive Lesson

- Prof Peto predicted in the late 1990s that asbestos related deaths would rise sharply over the next decade or so.
- This led directly to Government investigation and action with the introduction of CAR 2002 and Regulation 4 (Duty to Manage).
- As predicted, the death rate has doubled and is now the biggest single industrial killer the UK has ever seen.
- However, the rate of increase has slowed and over the past three years has decreased.
- A very good example of a positive result of state intervention.







So, do we need Regulations and positive intervention?

I would suggest that in any civilised society of course we do.







So, how do we cope?

Key Legislation

1974 Health & Safety at Work Act – make it safe, keep it safe, HSE, etc.

1992 Management of H&S at Work Regulations (a) R.A. for all tasks (b) A Management System.

Post Covid: Dramatic changes in work practises, absence & illness.







A Management system?

- A written document (signed by the Chair of
- the Committee and the Chief Exec/Director)
- Policy statement
- Management Structure
- Defined responsibilities
- Written procedures
- i.e. a system which can be audited by outsiders (HSE, Funding bodies, Care Com, Insurance Co's, etc.)







ROLES and RESPONSIBILITIES







Director/Chief Executive

- The Director/Chief Executive is responsible for implementing the Management Committee's/Board of Directors' plan for Health & Safety.
- The CEO is legally responsible for everything.
- Does not do everything
- Appoints competent persons and ensures adequate resources







HOD's/Managers

Due to the 'managerial' function performed by Heads of Departments (HODs), it is recognised that HODs may be held liable where Health & Safety offences are committed with their consent or connivance or as a result of their negligence.

HODs will implement all relevant policies, procedures and arrangements within their departments, as required by the HSCM, the Health & Safety Committee and Senior Management staff.







A warning

• The HSE view expressed in the recent investigation was:

■ The Landlord has a critical role in managing the **tenant's** safety.







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